# **Comprehensive Improvement Plan for Schools**

#### Rationale

School improvement efforts focus on student needs through a collaborative process involving all stakeholders to establish and address priority needs, district funding, and closing achievement gaps between identified subgroups of students. Additionally, schools build upon their capacity for high-quality planning by making connections between academic resources and available funding to address targeted needs.

### Operational definitions of each area within the plan

Goal: Long-term three to five year target based on Kentucky Board of Education required goals. Schools may supplement with individual or district goals.

**Objective**: Short-term target to be attained by the end of the current school year.

**Strategy**: Research-based approach based on the 6 Key Core Work Processes designed to systematically address the process, practice or condition that the district will focus its efforts upon in order to reach its goals/objectives.

**Activity**: The actionable steps used to deploy the chosen strategy.

Key Core Work Processes: A series of processes that involve the majority of an organization's workforce and relate to its core competencies. These are the factors that determine an organization's success and help it prioritize areas for growth.

Measure of Success: the criteria that you believe shows the impact of our work. The measures may be quantifiable or qualitative, but they are observable in some way. Without data on what is being accomplished by our deliberate actions, we have little or no foundation for decision-making or improvement.

Progress Monitoring: is used to assess the plan performance, to quantify a rate of improvement based on goals and objectives, and to evaluate the effectiveness of the plan.

# **Guidelines for Building an Improvement Plan**

- There are 6 required District Goals: Proficiency, Separate Academic Indicator, Achievement Gap Closure, Graduation rate, Growth, and Transition readiness.
- There are 5 required school-level goals: For elementary/middle school: Proficiency, Separate Academic Indicator, Gap, Growth, and Transition readiness. For high school: Proficiency, Separate Academic Indicator, Gap, Graduation rate, and Transition readiness.
- There can be multiple objectives for each goal.
- There can be multiple strategies for each objective.
- There can be multiple activities for each strategy.

# 1: Proficiency Goal

Goal 1 (State your proficiency goal):

Increase the combined Reading and Math proficiency index score on KPREP for middle school students from 69% to 73%.

Which **Strategy** will the district use to address this goal? (The Strategy can be based upon the six Key Core Work Processes listed below or another research-based approach. Provide justification and/or attach evidence for why the strategy was chosen.)

- KCWP 1: Design and Deploy Standards
- KCWP 2: Design and Deliver Instruction
- KCWP 3: Design and Deliver Assessment Literacy
- KCWP 4: Review, Analyze and Apply Data
- KCWP 5: Design, Align and Deliver Support
- KCWP 6: Establishing Learning Culture and Environment

Which **Activities** will the district deploy based on the strategy or strategies chosen? (The links to the Key Core Work Processes activity bank below may be a helpful resource. Provide a brief explanation or justification for the activity.

- KCWP1: Design and Deploy Standards Classroom Activities
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Objective	Strategy	Activities to Deploy Strategy	Measure of Success	<b>Progress Monitoring Date &amp; Notes</b>	Funding
Objective 1	Review, Analyze and Apply	Teachers will work in content and	MAP	2018-19 School year	\$9,000
Collaborate to increase the	Data	grade level PLCs and analyze	Reading Plus Benchmark		
combined reading and math		results of formative, summative, and	Data Chart		
K-Prep proficiency index		MAP assessments to establish goals.			
scores to 73.0% at Monroe					
County Middle School by	Design and Deliver	Variety of vocabulary strategies	Walk-through reflection	2018-19 School year	\$0
05/30/2019.	Instruction	incorporated into all content areas.	tool.	-	
		Continued work on Reading	MAP	2018-19 School year	\$0
		Plus/Study Island to increase student	Reading Plus Benchmark		
		achievement levels.	Data Chart		
		Focus on ALL teachers teaching	Walk-through reflection	2018-19 School year	\$0
		literacy standards and more	tool.		
		effective differentiation in all areas.			
		PLC time will be devoted to			
		providing resources, ideas, and			
		instruction to ensure that teachers			
		are well equipped to effectively			
		teach these standards. Time will also			
		be allotted for teachers to participate			
		in peer walkthroughs to better			
		utilize the excellent resources we			
		currently have in the building.			

Objective	Strategy	Activities to Deploy Strategy	Measure of Success	<b>Progress Monitoring Date &amp; Notes</b>	Funding
			*** 11 1 1 0	2010 10 7 1	40
	Establish Learning Culture	Teachers will use various methods	Walk-through reflection	2018-19 School year	\$0
	and Environment	to deliver instruction which meet the	tool.		
		needs of various levels of learners.			
		Teachers will utilize differentiation			
		practices to ensure student progress.			
		These practices will include			
		adolescent literacy strategies,			
		engagement strategies, practices to			
		raise rigor in instruction. Reading			
		Plus and Study Island will continue			
		to be utilized to meet the various			
01: 2	D ' 1' 111'	learning needs of students.	XX 11 .1 1 CL .*	2010 10 0 1 1	Φ0
Objective 2	Design, align, and deliver	Instructional rounds will be used to	Walk-through reflection	2018-19 School year	\$0
Monroe County Middle	support.	identify strengths and areas for	tool.		
School will conduct Instructional Rounds and		growth within overall instruction			
		with particular attention to rigor and			
Walk-throughs throughout		student engagement. Areas for improvement will be identified and			
the school year. to assist in identifying strengths and		suggestions for next steps will be			
weaknesses within overall		discussed. Several classroom			
instruction.		teachers will be involved in in-			
mstruction.		house rounds.			
		Walkthroughs:	Walk-through reflection	2018-19 School year	\$0
		Administrators and faculty will	tool.	2018-19 School year	Φ0
		collect information regarding	1001.		
		student engagement and level of			
		rigor by conducting regular walk-			
		throughs during instructional time.			
		Results will be shared with			
		classroom teachers using a			
		reflection rubric.			
		Administration to provide more	Walk-through reflection	2018-19 School year	\$0
		specific instructional feedback on	tool.	ĺ	
		walk-through reflection tool with			
		research/best practices for			
		maximum student achievement.			

Objective	Strategy	Activities to Deploy Strategy	Measure of Success	<b>Progress Monitoring Date &amp; Notes</b>	Funding

### 2: Separate Academic Indicator

Goal 1 (State your separate indicator goal):

Increase the separate academic indicator score on KPREP for middle school students from 52.1% to 58.3%.

Which **Strategy** will the district use to address this goal? (*The Strategy can be based upon the six Key Core Work Processes listed below or another research-based approach. Provide justification and/or attach evidence for why the strategy was chosen.)* 

- KCWP 1: Design and Deploy Standards
- KCWP 2: Design and Deliver Instruction
- KCWP 3: Design and Deliver Assessment Literacy
- KCWP 4: Review, Analyze and Apply Data
- KCWP 5: Design, Align and Deliver Support
- KCWP 6: Establishing Learning Culture and Environment

Which **Activities** will the district deploy based on the strategy or strategies chosen? (The links to the Key Core Work Processes activity bank below may be a helpful resource. Provide a brief explanation or justification for the activity.

- KCWP1: Design and Deploy Standards Classroom Activities
- KCWP2: Design and Deliver Instruction Classroom Activities
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Objective	Strategy	Activities to Deploy Strategy	Measure of Success	Progress Monitoring Date & Notes	Funding
Objective 1 Separate Indicator Score of	Design and Deploy Standards Design and Deliver	Competitions and other initiatives will be used to motivate and	KPREP MAP Assessment	2018-19 School Year	\$9,000=Reading Plus and MAP
58.3	Instruction Review, Analyze, and Apply	increase participation.	Reading Plus Benchmark Walk-through Reflection Tool		Assessment
	Data Design, Align, and Deliver		5		\$0=Remaining
	Support	Continued work on Reading Plus to			Strategies
		increase student reading levels will be utilized.			
		Variety of vocabulary strategies incorporated into all content areas.			
		Focus on ALL teachers teaching			
		literacy standards and more effective differentiation in all areas.			
		PLC time will be devoted to providing resources, ideas, and			
		instruction to ensure that teachers			
		are well equipped to effectively teach these standards.			
		Time will also be allotted for teachers to participate in peer			
		walkthroughs to better utilize the			

Objective	Strategy	Activities to Deploy Strategy	Measure of Success	Progress Monitoring Date & Notes	Funding
		excellent resources we currently			
		have in the building.			
		All students will have the			
		opportunity to participate in			
		Reading Plus and Study Island one			
		day per week at school. Both			
		programs provide an opportunity for			
		students to work at a personalized			
		level.			
		A new writing program will be			
		initiated this year as well as a focus			
		on increased writing across all			
		content areas.			
Objective 2	Design and Deploy Standards	A continuation of previous			
45% of students score	Design and Deliver	programs and practices that have			
Proficient/Distinguished on	Instruction	proven effective: Reading Plus,			
Math on 2019 KPREP.	Review, Analyze, and Apply	Study Island, MAP, etc			
	Data	Continued use of Math Plus			
	Design, Align, and Deliver	strategies which focus on best			
	Support	practices, communication skills,			
		levels of cognitive demand.			
		A PLC protocol is utilized with an			
		effective cyclical process for			
		standards deconstruction, designing			
		of			
		assessment measures, resource			
		sharing and collaborative lesson			
		creation, peer walk-throughs, and			
		analysis of data.			
		Progress monitoring system			
		implemented to monitor standards			
		mastery for each student.			
		Continue to improve school-wide			
		RTI process with applicable			
		checklist(s) and documentation			
		tools, including			
		such information as service			

Objective	Strategy	Activities to Deploy Strategy	Measure of Success	Progress Monitoring Date & Notes	Funding
		frequency, intervention programs/strategies, SMART goal measurement, and progress monitoring checks.			

Goal 3 (State your Gap goal): 55% of the GAP population will score Proficient/Distinguished in Reading and 35% of the GAP population will score Proficient/Distinguished on the state accountability assessment in 2019.

Which **Strategy** will the district use to address this goal? (*The Strategy can be based upon the six Key Core Work Processes listed below or another research-based approach. Provide justification and/or attach evidence for why the strategy was chosen.)* 

- KCWP 1: Design and Deploy Standards
- KCWP 2: Design and Deliver Instruction
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Objective	Strategy	Activities to Deploy Strategy	Measure of Success	<b>Progress Monitoring Date &amp; Notes</b>	Funding
Objective 1	Review, analyze, and apply	Competitions and other initiatives	MAP Assessment	September 2018	\$7,000 for Reading
100% of MCMS students will	data results.	will be used to motivate and	applies to all activities	December 2018	Plus
read passages based on their		increase participation.	listed.	March 2018	\$2,000 for Study
reading benchmark score at					Island
least 60 minutes a week		Variety of vocabulary strategies	Grade Level Data		See above.
outside of class work or		incorporated into all content areas.	Charts applies to all		
classroom material using			activities listed.		
Reading Plus program.					
(individualized		All students will have the	Reading Plus		See above.
learning/growth)		opportunity to participate in	Benchmark applies to		
		Reading Plus and Study Island one	Reading Plus.		
		day per week at school. Both			
		programs provide an opportunity for			
		students to work at a personalized level.			
		Progress monitoring system	See above.		See above.
		implemented to monitor standards	Sec above.		Sec above.
		mastery for each student.			
		mastery for each student.			
Objective 2					
35% of the GAP population	Delivery of Instruction	Continue to improve school-wide	Revised writing	Ongoing in ALL content areas	\$0
will score		RTI process with applicable	program approved by		

Objective	Strategy	Activities to Deploy Strategy	Measure of Success	<b>Progress Monitoring Date &amp; Notes</b>	Funding
Proficient/Distinguished in		checklist(s) and documentation	site-based council		
Writing on the state		tools, including such information as	using R.A.C.E. and		
accountability assessment in		service frequency, intervention	POWER paragraphs to		
2019.		programs/strategies, SMART goal	be included in all		
		measurement, and progress	content areas.		
		monitoring checks.			
	Design, align, and deliver	A new writing program will be	Grade Level Data		
	support processes with sub-	initiated this year as well as a focus	Charts		
	group focus	on increased writing across all			
		content areas.			
		Focus on ALL teachers teaching			
		literacy standards and more			
		effective differentiation in all areas.			
		PLC time will be devoted to			
		providing resources, ideas, and			
		instruction to ensure that teachers			
		are well equipped to effectively			
		teach these standards. Time will also			
		be allotted for teachers to participate			
		in peer walkthroughs to better			
		utilize the excellent resources we			
		currently have in the building.			

#### 4: Graduation rate

Goal 4 (State your Graduation Rate goal):

Which **Strategy** will the district use to address this goal? (*The Strategy can be based upon the six Key Core Work Processes listed below or another research-based approach. Provide justification and/or attach evidence for why the strategy was chosen.)* 

- KCWP 1: Design and Deploy Standards
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Which **Activities** will the district deploy based on the strategy or strategies chosen? (The links to the Key Core Work Processes activity bank below may be a helpful resource. Provide a brief explanation or justification for the activity.

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Objective	Strategy	Activities to Deploy Strategy	Measure of Success	<b>Progress Monitoring Date &amp; Notes</b>	Funding
Objective 1					
Objective 2					

Goal 5 (State your Growth goal):

Increase the average combined reading and math K-PREP growth indicator for middle school students from 13 growth points in 2017-18 to 15 growth points in 2018-19.

Which **Strategy** will the district use to address this goal? (*The Strategy can be based upon the six Key Core Work Processes listed below or another research-based approach. Provide justification and/or attach evidence for why the strategy was chosen.)* 

- KCWP 1: Design and Deploy Standards
- KCWP 2: Design and Deliver Instruction
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Objective	Strategy	Activities to Deploy Strategy	Measure of Success	<b>Progress Monitoring Date &amp; Notes</b>	Funding
Objective 1	Review, analyze, and apply	Competitions and other initiatives	MAP Assessment	September 2018	\$9,000
Increase reading and math	data results.	will be used to motivate and	applies to all	December 2018	
KPREP growth indicator from		increase participation.	activities listed.	March 2018	
13 to 15 growth points in	Delivery of Instruction	Variety of vocabulary strategies			
2018-19.		incorporated into all content	Grade Level Data		
	Design, align, and deliver	areas.	Charts applies to all		
	support processes	All students will have the	activities listed.		
		opportunity to participate in			
		Reading Plus and Study Island	Reading Plus		
		one day per week at school. Both	Benchmark applies		
		programs provide an opportunity	to Reading Plus.		
		for students to work at a			
		personalized level.			
		Progress monitoring system			
		implemented to monitor standards			
		mastery for each student.			
		Continue to improve school-wide		Ongoing in all content areas.	\$0
		RTI process with applicable			
		checklist(s) and documentation			
		tools, including such information as			
		service frequency, intervention			
		programs/strategies, SMART goal			

Objective	Strategy	Activities to Deploy Strategy	Measure of Success	<b>Progress Monitoring Date &amp; Notes</b>	Funding
		measurement, and progress monitoring checks.			
			Walk-through reflections	Ongoing in all content areas.	\$0
Objective 2 40% of the middle school students will score Proficient/Distinguished in Writing on the state accountability assessment in 2019.		Continue to improve school-wide RTI process with applicable checklist(s) and documentation tools, including such information as service frequency, intervention programs/strategies, SMART goal measurement, and progress monitoring checks.	Formative/Summative Assessments	Follow School Writing Plan	\$0
		A new writing program will be initiated this year as well as a focus on increased writing across all content areas.  Focus on ALL teachers teaching literacy standards and more effective differentiation in all areas. PLC time will be devoted to providing resources, ideas, and instruction to ensure that teachers are well equipped to effectively teach these standards. Time will also be allotted for teachers to participate in peer walkthroughs to better utilize the excellent resources we currently have in the building.	Revised writing program approved by site-based council using R.A.C.E. and POWER paragraphs to be included in all content areas.  Grade Level Data Charts		

#### **6: Transition Readiness**

Goal 6 (State your Transition Readiness goal):

Increase the number of successful student transitions from elementary to middle school and from middle school to high school based on success criteria (attendance, grades, behavior, growth)

Which **Strategy** will the district use to address this goal? (*The Strategy can be based upon the six Key Core Work Processes listed below or another research-based approach. Provide justification and/or attach evidence for why the strategy was chosen.)* 

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Objective	Strategy	Activities to Deploy Strategy	Measure of Success	<b>Progress Monitoring Date &amp; Notes</b>	Funding
Objective 1	Design and Deliver	Individual Learning Plan (I.L.P)	Grades, Behavior,	Through Practical Living Rotation	\$0
Better prepare students for	Assessment Literacy		Attendance, Growth		
transition and most optimal		Goal Setting and Reflection	Data Chart	Ongoing	\$0
pathway from middle to high	Design and Deliver	Reality Fair	Student	Spring 2019	\$500
school.	Instruction		Engagement/Participation		
		Career Studies	Student	Through Practical Living Rotation	\$0
			Engagement/Participation		
	Design, Align, and Deliver	Scheduling with our High School	Student interests	Spring 2019	\$0
	Support		heightened of various		
			programs/offerings.		
			Schedules complete.		
		ACT Prep	Noticeable raise in rigor	Ongoing	\$0
			across all content areas		
			and documented on walk-		
			throughs.		
Objective 2	Design, Align, and Deliver	6 <sup>th</sup> Grade Camp Middle (Summer)	Participation	Summer 2019	\$0
Better prepare students for	Support	Parent night- meet and greet	Participation	Summer 2019	\$0
transition and most optimal	Establishing Learning	Meet in spring with upcoming 6 <sup>th</sup>		Spring 2019	\$0
pathway from elementary to	Culture and Environment	grade students.			
middle school.		Send home information regularly		Spring 2019	\$0
		with 5 <sup>th</sup> grade teachers about			
		upcoming 6 <sup>th</sup> grade event.			

Objective	Strategy	Activities to Deploy Strategy	Measure of Success	<b>Progress Monitoring Date &amp; Notes</b>	Funding

### 7: Other (optional)

Goal 7 (State your goal):

Which **Strategy** will the district use to address this goal? (*The Strategy can be based upon the six Key Core Work Processes listed below or another research-based approach. Provide justification and/or attach evidence for why the strategy was chosen.)* 

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Objective	Strategy	Activities to Deploy Strategy	Measure of Success	<b>Progress Monitoring Date &amp; Notes</b>	Funding
Objective 1					
Objective 2					